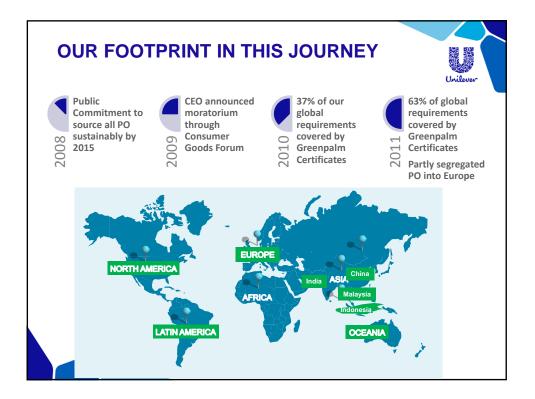


OUR COMMITMENT TO SUSTAINABLE PALM OIL

- Commitment to environmental sustainability water, waste and greenhouse gas emissions
- Recognize the economic & social values for responsible development of sustainable palm oil
- Committed to move the industry towards a more sustainable future
- Need to achieve 100% certified sustainable Palm Oil







5



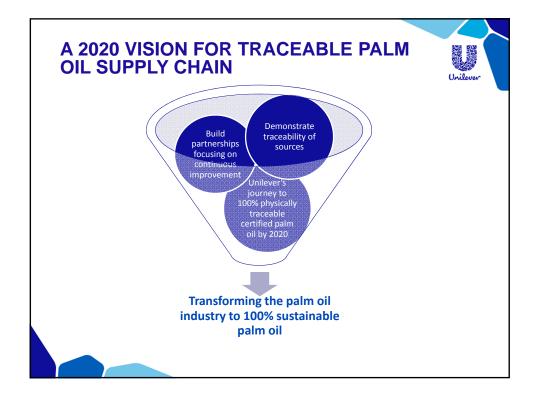


RATIONALE FOR A COMMITMENT TO TRACEABLE CERTIFIED PALM OIL



- We want to be able to say that the palm oil we use can be traced to origin
- Segregation is a system to organize traceability
- Need our suppliers to work with us on traceability including a focus on their 3rd party sourcing
- Increasing volumes of CSPO, there will be a tipping point where traceability will be automatic





INFLUENCING MARKET UPTAKE OF CSPO

- Unilever cannot act alone since we don't buy all derivatives of crude palm
- Consumer Goods Forum member companies adopted a resolution to achieve zero net deforestation by 2020
- Over 30 firm commitment to CSPO by 2015
- Inroad in promoting CSPO in India & China
- 50% uptake on a rising baseline of supply is good performance



PARTNERING WITH INDUSTRY & GOVERNMENTS TO DRIVE DEMAND All stakeholders needs to come together • to drive up the demand & supply Larger adoption of the RSPO if we want • to de-link palm oil from deforestation Accomplished when industry, • governments and the RSPO work together to engage and take action Converting all of Europe & N America will • not be enough. Focus on emerging markets As individual companies, we need to • create time-bound commitments to gradually increase the uptake of CSPO Small Action make a Big Difference

11/6/2012

